More than 500,000 people see a positive difference in their lives every day through the ministries of the Archdiocese of Milwaukee. In this annual report we celebrate all that we do as the Catholic Church in southeastern Wisconsin to continually renew faith, hope and love.

For I was hungry and you gave me food, I was thirsty and you gave me drink, a stranger and you welcomed me, naked and you clothed me, ill and you cared for me, in prison and you visited me.

| MATTHEW 25:35-36 |
OUR MISSION:
Proclaim Christ and make disciples through the sacramental life of the Church.
# TABLE OF CONTENTS

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>Catholic Comeback</td>
</tr>
<tr>
<td>9</td>
<td>The Gift of Sunday</td>
</tr>
<tr>
<td>11</td>
<td>Love One Another – The Catholic Campaign</td>
</tr>
<tr>
<td>13</td>
<td>Come to Me</td>
</tr>
<tr>
<td>15</td>
<td>2020-2021 Financials</td>
</tr>
<tr>
<td>16</td>
<td>Campanile Society Donors</td>
</tr>
</tbody>
</table>
Dear Brothers and Sisters in Christ,

This annual report celebrates the Archdiocese of Milwaukee’s fiscal year from July 1, 2020, to June 30, 2021—as our parishes moved from the depths of the pandemic to a time of renewal.

This year’s journey has been challenging. Through it all, we placed our trust in God’s providential care. Over and over we reminded each other that whatever the challenge, God is with us. “Oh Most High, when I am afraid, in you I place my trust.” (Psalm 56)

Then, like the renewing fire of the Holy Spirit, came a careful return to public Masses, in-person gatherings, and celebrations. We gathered for Mass, weddings, funerals and baptisms. We joined family and friends to pray, to worship, and to celebrate birthdays, graduations and the sheer joy of being together.

The faith and resiliency demonstrated across the 10 counties of our archdiocese continues to inspire me as we look ahead. We continue to welcome people back to Mass, and we’ve embarked on a capital campaign to assure a thriving future for our parishes, schools and all whom we serve throughout the ministry of the Church.

My gratitude for your support and active participation in the sacramental life of the Church can not be overstated. I thank you, and I invite you to join me in putting everyone and everything in God’s hands. Jesus, we trust in you and your Church.

With assurance of prayers for you and those you love, I am,

Sincerely yours in Christ,

+ Jerome E. Listecki

Most Reverend Jerome E. Listecki
Archbishop of Milwaukee
The cup of blessing that we bless, is it not a participation in the blood of Christ? The bread that we break, is it not a participation in the body of Christ? Because the loaf of bread is one, we, though many, are one body, for we all partake of the one loaf.

1 CORINTHIANS 10:16-17
CATHOLIC COMEBACK

Early in the pandemic we faced more questions than answers. Archdiocesan staff worked with priests, deacons, parish directors, lay ministers and parish and school staff to set a course that benefited parishes and their communities. Our Coronavirus Emergency Fund offered local families food, rent assistance and job referral services. Parishes live-streamed Masses and involved students and volunteers in calling and writing to the isolated. Outreach included visits to the incarcerated and establishing warming shelters for the homeless. Clare Hall, on the grounds of Saint Francis de Sales Seminary, was converted in partnership with the Milwaukee Health Department to provide safe housing and care for homeless individuals who had contracted COVID-19.

At last, society began to reopen and The Catholic Comeback, a phased plan created by the archdiocese, ensured a smooth, safe return to Mass and the full sacramental life of the Church.

Throughout these challenges, we have remained steadfast in our commitment to the safety of children. Our Safeguarding All of God’s Family program protects our children, and all in the Church family, from abuse and related dangers. With more than 100,000 staff, volunteers and parents trained, the Safeguarding program has been successful in preventing abuse in our schools and parishes.

As we gather once again for worship and the sacraments, we joyfully renew the bonds of communion and deepen our understanding of God’s presence.
For the promise is made to you and to your children and to all those far off, whomever the Lord our God will call.

ACTS 2:39
Every Sunday is an opportunity to renew our understanding and appreciation for salvation. “The Gift of Sunday,” a pastoral letter and accompanying study guide published in 2021, offers a starting point to make the most of that opportunity. The letter grew from priorities set during the 2014 Archdiocesan Synod and includes 10 areas for reflection and action.

**SUNDAY IS A DAY OF CHRIST’S RESURRECTION.** This is our day to rejoice in new life, eternal life. We’re invited to see every Sunday as a little Easter.

**SUNDAY IS A DAY OF PEACE.** Sunday is also a day to lay aside jealousies, anger and ill-will. We’re called to bring God’s peace, mercy and love into our world.

**SUNDAY IS THE DAY THAT BELONGS TO GOD.** We show that God is at the center of our lives by participating in Sunday Mass. Sunday makes Monday right.

**SUNDAY IS A DAY OF REST.** Taking time away from the busyness of daily life is essential for our spiritual, mental and physical wellbeing.

**SUNDAY IS A DAY OF WORSHIP.** The greatest human activity is to worship God and give thanks for His goodness. We’re called to give Him our entire self.

**SUNDAY IS A DAY OF LOVING SACRIFICE.** We become a living offering, dedicating ourselves to the ways of Jesus, who came not to be served but to serve.

**SUNDAY IS A DAY OF FAMILY.** As sisters and brothers in Christ, we attend Mass and pray together. We’re further encouraged to set aside time together as a family unit.

**SUNDAY IS A DAY OF MISSION.** We’re sent forth from Mass to proclaim the Good News with our words, actions and attitudes. We have our marching orders for our mission in the world.

**SUNDAY IS A DAY OF UNITY.** Despite differences in the way each of us thinks and lives, on this day we share and are drawn closer to one another in Holy Communion.

**SUNDAY IS OUR FIRST DAY.** We’re called to make Sunday the intentional beginning of a new week, with new opportunities to share God’s love.
Since we have gifts that differ according to the grace given to us...if one contributes, in generosity; if one is over others, with diligence; if one does acts of mercy with cheerfulness.

ROMANS 12:6-8
LOVE ONE ANOTHER
THE CATHOLIC CAMPAIGN

It’s time to prepare our parishes and archdiocesan ministries for the next generation of Catholics in southeastern Wisconsin. The Love One Another capital campaign draws on our collective power to address needs not met through the Catholic Stewardship Appeal. The campaign kicked off in July and will expand to additional parishes during the next two years. This bold plan seeks to:

- Strengthen every parish.
- Increase vital ministries serving thousands each year.
- Support education and formation of our children.
- Grow charitable outreach of the Church to those in need.
- Support our priests, deacons, seminarians and lay ministers.

Your commitment and contribution to this campaign will have a significant impact on so many important ministries—helping our local Catholic communities and beyond.

$90 million
PROVIDING FOR A FUTURE OF HEALTHY PARISHES

$17 million
CATHOLIC SCHOOLS

Grants to Schools ..............................................$12 million
Seton Catholic Schools ......................................$5 million

$16.5 million
STRENGTHENING CENTERS OF PRAYER AND MINISTRY

Parish and School Repair ....................................$3 million
Rural Parishes ...................................................$1 million
Mary Mother of the Church ................................$9.5 million
Pastoral Center ....................................................$1 million
The Cathedral of St. John ....................................$1 million
College Campus Ministry ...................................$2 million

$13.5 million
SERVING AND HELPING THOSE IN NEED

Catholic Charities ...............................................$8 million
La Sagrada Familia ............................................$500,000
Catholic Social Responsibility ............................$5 million

$13 million
SUPPORTING OUR PRIESTS, DEACONS, SEMINARIANS AND LAY MINISTERS

Saint Francis de Sales Seminary ............................$8 million
Senior Priest Health Care ..................................$2.5 million
Formation & Education .......................................$2.5 million
We must consider how to rouse one another to love and do good works. We should not stay away from our assembly...but encourage one another.

| HEBREWS 10:24-25 |
COME TO ME

Inspired by the outpouring of joy as people safely returned to Mass, we’re developing a new initiative that reaches further. “Come to Me” will call all baptized Catholics to return to Mass, including those who haven’t been back due to the pandemic, those who had attended infrequently before the pandemic, and those who’ve been away from Mass for years. Come to Me takes The Gift of Sunday and makes it a personal invitation for Catholics to renew and deepen their relationship with Jesus Christ through the joy and experience of attending Mass.
2020-21 FINANCIAL RESULTS

Despite many significant challenges posed by the COVID-19 pandemic, the Archdiocese of Milwaukee is in strong financial condition. Net Assets from operations and non-operating activities increased $36.6 million for the fiscal year ended June 30, 2021, based upon the following factors:

- Net Assets from operations increased $4.8 million, from the receipt of several estate bequests and an increase in pre-need planning at archdiocesan Catholic Cemeteries.
- Net Assets from non-operating activities increased $31.8 million.
  - Investment returns and the change in the beneficial interest in the Cemetery Perpetual Care Trust increased $15 million.
  - The actuarial valuation for retired priests’ medical care was reduced, which increased net assets by $5.4 million.
  - The Chapter 11 bankruptcy plan called for the Archdiocese to sell unused properties. Their sale this fiscal year increased net assets by $9.3 million and proceeds were used to pay off outstanding debt.
  - The Archdiocese received full forgiveness on the federal Paycheck Protection Program loan, which increased net assets by $2.1 million.

* The complete audited Financial Statements are available at archmil.org/offices/finance/audited-financial-statements.htm
### 2020-2021 OPERATING REVENUES

- Annual Catholic Stewardship Appeal ........................................ $9,244,208
- Assessments ........................................................................... $8,988,206
- Contributions .......................................................................... $2,711,860
- Grants ....................................................................................... $238,114
- Cemeteries Sales and Services .............................................. $3,964,097
- Distributions from Cemetery Trusts ....................................... $1,950,000
- Other Revenue ......................................................................... $787,499

Total Revenues ........................................................................ $33,283,974

### 2020-2021 OPERATING EXPENSES

- Pastoral Ministries to Parishes and Schools .......................... $10,429,500
- Grants to Other Organizations .............................................. $4,098,541
- Cemetery Operations ........................................................... $8,632,933
- Central Service Office ......................................................... $3,972,539
- Fundraising ............................................................................ $1,344,699

Total Expenses ......................................................................... $28,477,672

### NON-OPERATING ACTIVITIES

- Investment return, net ................................................................. $2,248,406
- Forgiveness of debt ................................................................ $2,162,308
- Gain on the sale of properties, net ......................................... $9,260,466
- Change in priest retiree medical benefits ............................. $5,410,310
- Change in beneficial interest in Cemetery Trust ................ $12,761,972

Total Non-Operating Activities .................................................. $31,843,462

### CHANGE IN NET ASSETS

- Undesignated operating surplus ............................................ $7,294,018
- Board Designated ................................................................. $7,126,962
- Trust funds held for the perpetual care of cemeteries ............. $73,566,173

Total net assets without donor restrictions ............................. $87,987,153

### ASSETS

- Cash and Cash Equivalents ................................................. $21,185,504
- Receivables, Net ................................................................. $7,199,883
- Notes Receivable, Net ......................................................... $104,152
- Investments ........................................................................ $37,313,721
- Cemetery - Ground burial and crypt sites .......................... $3,719,412
- Land, Building, and Equipment, Net ................................. $4,491,048
- Beneficial interest in Cemetery Trust ................................. $73,566,173
- Other Assets ........................................................................ $1,419,692

Total Assets ............................................................................... $148,995,585

### LIABILITIES AND NET ASSETS

- Accounts payable and accrued expenses ......................... $2,237,713
- Deferred revenue ................................................................ $14,868,710
- Accrued Priests postretirement benefits ......................... $18,441,370
- Collections held for others ................................................ $971,737
- Custodial funds held for others ......................................... $128,002
- Asset retirement obligation ............................................... $2,835,250

Total Liabilities ....................................................................... $39,482,782

### NET ASSETS

- Net assets without donor restrictions ................................. $87,987,153
- Undesignated operating surplus ........................................ $7,294,018
- Board Designated ................................................................. $7,126,962
- Trust funds held for the perpetual care of cemeteries ........ $73,566,173

Total net assets without donor restrictions .......................... $87,987,153

- Net assets with donor restrictions ...........................................
  - Purpose and time restricted ................................................ $17,809,284
  - Endowment fund .............................................................. $3,716,366

Total net assets with donor restrictions ............................. $21,525,650

Total Net Assets ..................................................................... $109,512,803

Total Liabilities and Net Assets ........................................... $148,995,585